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To: Members of the Partnerships

Scrutiny Committee

Date: 30 March 2017

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Dear Councillor

You are invited to attend a meeting of the PARTNERSHIPS SCRUTINY COMMITTEE to be held at 9.30 am on THURSDAY, 6 APRIL 2017 in CONFERENCE ROOM 1A, COUNTY HALL, RUTHIN.

Yours sincerely

G. Williams Head of Legal, HR and Democratic Services

AGENDA

PART 1 - THE PRESS AND PUBLIC ARE INVITED TO ATTEND THIS PART OF THE MEETING

1 APOLOGIES

2 DECLARATIONS OF INTEREST (Pages 3 - 4)

Members to declare any personal or prejudicial interests in any business identified to be considered at this meeting.

3 URGENT MATTERS AS AGREED BY THE CHAIR

Notice of items which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972.

4 MINUTES OF THE LAST MEETING (Pages 5 - 14)

To receive Minutes of the Partnerships Scrutiny Committee meeting held on 02 March 2017 (copy attached).

5 DEVELOPMENT OF HEALTH AND SOCIAL CARE POOLED BUDGETS (Pages 15 - 28)

To consider a report by the Project Manager- Regional Collaboration Team (copy attached) to provide an update of the Regional work underway to develop integration and pooled budgets for Health and Social Services.

9.35 a.m. -10.15 a.m.

~~~~ BREAK 10.15 a.m. - 10.30 a.m. ~~~

#### 6 NORTH WALES SAFEGUARDING BOARDS

To consider a verbal update on the progress made to date with the development of the regional safeguarding boards and their work to safeguard vulnerable children and adults in Denbighshire.

10.30 a.m. – 11.15 a.m.

### 7 SCRUTINY WORK PROGRAMME (Pages 29 - 44)

To consider a report by the Scrutiny Coordinator (copy enclosed) seeking a review of the committee's forward work programme and updating members on relevant issues.

11.15 a.m. – 11.25 a.m.

#### 8 FEEDBACK FROM COMMITTEE REPRESENTATIVES

To receive any updates from Committee representatives on various Council Boards and Groups.

11.25 a.m. - 11.30 a.m.

#### **MEMBERSHIP**

#### Councillors

Councillor Jeanette Chamberlain-Jones (Chair)

Pat Jones Arwel Roberts
Gwyneth Kensler Bill Tasker
Pete Prendergast Huw Williams

#### **COPIES TO:**

All Councillors for information Press and Libraries Town and Community Councils

# Agenda Item 2



### **LOCAL GOVERNMENT ACT 2000**

### **Code of Conduct for Members**

### **DISCLOSURE AND REGISTRATION OF INTERESTS**

| I, (name)                                                    |                                                                                                                                                       |  |  |  |  |  |  |
|--------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|
| a *member/co-opted member of (*please delete as appropriate) | Denbighshire County Council                                                                                                                           |  |  |  |  |  |  |
| interest not previously decla                                | lared a *personal / personal and prejudicial ared in accordance with the provisions of Part III and onduct for Members, in respect of the following:- |  |  |  |  |  |  |
| Date of Disclosure:                                          |                                                                                                                                                       |  |  |  |  |  |  |
| Committee (please specify):                                  |                                                                                                                                                       |  |  |  |  |  |  |
| Agenda Item No.                                              |                                                                                                                                                       |  |  |  |  |  |  |
| Subject Matter:                                              |                                                                                                                                                       |  |  |  |  |  |  |
| Nature of Interest: (See the note below)*                    |                                                                                                                                                       |  |  |  |  |  |  |
|                                                              |                                                                                                                                                       |  |  |  |  |  |  |
| Signed                                                       |                                                                                                                                                       |  |  |  |  |  |  |
| Date                                                         |                                                                                                                                                       |  |  |  |  |  |  |

\*Note: Please provide sufficient detail e.g. 'I am the owner of land adjacent to the application for planning permission made by Mr Jones', or 'My husband / wife is an employee of the company which has made an application for financial assistance'.



#### PARTNERSHIPS SCRUTINY COMMITTEE

Minutes of a meeting of the Partnerships Scrutiny Committee held in Conference Room 1a, County Hall, Ruthin on Thursday, 2 March 2017 at 9.30 am.

#### **PRESENT**

Councillors Jeanette Chamberlain-Jones (Chair), Pat Jones, Gwyneth Kensler, Pete Prendergast and Huw Williams

Leader, Councillor Hugh Evans

#### **ALSO PRESENT**

Chief Executive (MM), Strategic Planning Team Manager (NK), Scrutiny Co-ordinator (RE), and Committee Administrator (SLW)

Betsi Cadwaladr University Health Board representatives in attendance: Sefton Brennan, Divisional Lead (Central), North Wales GP Out of Hours Mandy Cook, Neonatal Services Manager Alison Cowell, Assistant Area Director Central – Children's Services Fiona Giraud, Head of Midwifery and Women's Directorate

#### 1 APOLOGIES

Apologies for absence were received from Councillors Arwel Roberts and Bill Tasker

Councillor Bobby Feeley (Lead Member for Social Care – Adults and Children's Services)

Corporate Director: Communities

### 2 DECLARATION OF INTERESTS

No declarations of interest.

#### 3 URGENT MATTERS AS AGREED BY THE CHAIR

No urgent matters.

#### 4 MINUTES OF THE LAST MEETING

The minutes of the Partnerships Scrutiny Committee held on 19 January 2017 were submitted.

**RESOLVED** that the minutes of the Partnerships Scrutiny Committee held on 19 January 2017 be received and approved as a correct record.

# 5 UPDATE ON MATERNITY & WOMEN'S SERVICES / SUB REGIONAL NEONATAL INTENSIVE CARE UNIT SURNNIC UNIT AT YGC

The Chair welcomed Betsi Cadwaladr University Health Board (BCUHB) representatives Alison Cowell, Assistant Area Director Central – Children's Services, Fiona Giraud, Head of Midwifery and Women's Directorate and Mandy Cook, Neonatal Services Manager to the meeting. The representatives outlined to the Committee the progress to date with the development of the Maternity Services, Women's Services and the Sub-Regional Neo-Natal Intensive Care (SuRNNIC) Unit.

In her introduction the Head of Midwifery and Women's Directorate updated the Committee on the progress made to date by the Midwifery and Women's Directorate with regards to the special measures improvement plan, particularly in relation to four specific areas:

- Leadership: midwifery and women's services were now managed on a pan-North Wales basis in order to aid the monitoring of the services. The three general hospitals had maternity units, with a clinical lead assigned to each unit. The leadership structure now in place conformed to the requirements of the Royal College of Obstetricians and Gynaecologists (RCOG). A Consultant Midwife had recently been appointed for the BCUHB Health Board Area, she was based at Ysbyty Glan Clwyd;
- Workforce: there had been a nationwide staffing problem in maintaining middle-grade medical rotas. BCUHB had successfully tested a new model which had led to it being able to recruit three consultant posts within the Directorate. Governance arrangements in relation to workforce matters had also been strengthened recently;
- Culture: following a decision to remove third year midwifery training students from the Ysbyty Glan Clwyd site, a delivery plan had been compiled with a view to improving the learning environment at the site. It would take up to 12 months to fully implement the plan, but already some Bangor University students had successfully returned to the site to continue their studies. Two specific areas for improvement had been identified at the Ysbyty Glan Clwyd site, they were to increase the number of mothers who breastfed their children (this was not unique to Ysbyty Glan Clwyd) and reduce the number of caesarean section births at the hospital (historically Ysbyty Glan Clwyd performed more caesarean births than other comparable maternity units). Officers were required to report performance against these improvement actions to the Chief Nursing Officer annually in November;
- Compliance: there had been a marked improvement in this area. The Service was now monitored across North Wales on a four hourly basis. Officials also met with Welsh Government (WG) on a fortnightly basis in relation to compliance matters.

Responding to members' questions BCUHB representatives advised that:

 Ysbyty Glan Clwyd had one dedicated Obstetrics theatre and in the case of emergency caesarean operations the target was 30 minutes, with each case kept under regular review and prioritised accordingly. Work was currently

- underway to assess future resource requirements, including theatre provision and anaesthetic cover etc.;
- Historically Ysbyty Glan Clwyd had the highest rates of caesarean births in North Wales. Work was currently underway to promote natural births where appropriate and to reduce the number of unnecessary interventions. This work would be led by the Consultant Midwife, based at the hospital;
- Whilst no discernible link had been established between deprivation and caesarean rates, there was a link between obesity and caesareans. Consequently as circa 25% of expectant mothers in North Wales had a Body Mass Index (BMI) of 35 or higher work was underway with a view to educating expectant mothers about maintaining healthy lifestyles;
- Women's services, including cancer services, were being developed on a pan North Wales basis with a view to complying with RCOG standards. The development of the SuRNNIC Unit was based on the same principles with a view to delivering the best standards in the UK;
- Current breastfeeding rates stood at 56%, with the target figure at 70%.
  Rates at Ysbyty Glan Clwyd were on a par with a number of other maternity
  units across the county. A recently published paediatric report had
  highlighted low breastfeeding rates as a nationwide problem and had called
  for the WG to introduce a Breastfeeding Strategy. Public Health Wales'
  (PHW) assistance would be sought to undertake a campaign to raise
  awareness of the benefits of breastfeeding;
- 92% of the Directorate's budget was spent on staffing costs, the majority of whom were operational staff supported by a small team of administrative staff based across North Wales;
- The Board conformed with national standards in respect of the number of nurses and midwives providing services across its area; and
- 33 new midwives were due to take up posts in September 2017, which conformed with the numbers requested by the Service

The SuRNNIC Manager then updated the Committee on the development of the new regional unit located at Ysbyty Glan Clwyd advising that:

- The aim of the development was to have a centre of excellence for all sick neo-natal babies located in North Wales;
- Once the babies were well enough they would be transferred to their nearest special care baby units at Bangor or Wrexham, with babies local to the Ysbyty Glan Clwyd area remaining on site;
- The SuRNNIC unit would be staffed by a team of neo-natal specialists. The
  Unit and the other two special care baby units would work as a network to
  deliver specialist care services to mothers and babies following the same
  quidelines and practices:
- The unit would include a 24 hour assessment unit to which patients could be admitted directly or transferred from another hospital;
- Staff at SuRNNIC would work with voluntary organisations such as SANDS (Stillbirth and Neonatal Death Charity) in respect of bereavement services and support;
- Construction work was currently underway on the 'new' build. Once that was ready the staff and patients from the current Special Care Baby Unit would

- move in to enable the 'old' part to be refurbished prior to both structures being joined and opened as the new SuRNNIC unit;
- There had been a keen interest in the recruitment exercise for staff for the Unit. To date 5 neo-natologists had been recruited, with a sixth post due to be advertised in the near future. In addition 5 neo-natal practitioners had been recruited and they were currently in the process of developing their skills in conjunction with Bangor University and would be equipped with the required skills by spring 2018, when the Unit was scheduled to open;
- New equipment was on order, including a mobile intensive care unit which would be available for 12 hours a day. For times when that unit was not available an agreement was in place between the Health Board and the Cheshire, Merseyside and Manchester Ambulance Services for them to provide out of hours cover.

Responding to members' questions BCUHB officials:

- Confirmed that a partnership approach was required between different public sector organisations with a view to addressing the obesity crisis and reducing the risks of Type 2 diabetes etc. Children could be an effective tool to persuade parents for example to change their lifestyles, eating and exercise habits etc.;
- Advised that foetal damage by drugs was not a problem, however foetal alcohol damage was a far bigger problem and midwives were trained to identify such problems when babies were born;
- Confirmed that midwives did work with expectant mothers to alert and educate them with regards to the risks to the unborn child when drinking alcohol whilst pregnant;
- Advised that the Health Board provided home births and promoted the availability of midwifery led maternity units which were available for mothers identified as 'low risk' of complications. These were available at Denbigh, Pwllheli and Tywyn community hospitals at present.

At the conclusion of the presentation the Chair and Committee members thanked the Health Board representatives for attending and congratulated them on the improvements achieved to date in relation to Women's Services across North Wales and wished them well with the development of the SuRNNIC Unit.

#### 6 GP OUT OF HOURS SERVICE

The Chair welcomed Betsi Cadwaladr University Health Board (BCUHB) representative Sefton Brennan, Divisional Lead (Central), North Wales GP Out of Hours (OOH) Service, to the meeting.

Mr Brennan gave detailed statistical information which included:

- The fact that during January 2017 99.4% and February 2017 99.1% of the GP OOH Service staffing hours had been filled, with only 1 shift unfilled in January and 2 in February. These were unfilled due to staff sickness;
- Historically, during the preceding 12 months, apart from during the holiday period the staff hours filled had been in the high 90% region;
- The Service now had 43 GPs that worked for it, compared to 29 in June 2015. Whilst a couple of the GPs who provided OOH service cover were not

- aligned to a specific GP practice, all of the GPs regularly worked within the Health Board's area;
- The Central Division GP OOH Service on average dealt with circa 3,600 patients a month. However, during December 2016 the Service dealt with its highest number of patients in one single month for 4 years;
- Despite the Service only being available for 70% of the time that hospital Emergency Departments (ED) were available, it dealt with more patients than ED. Across North Wales the GP OOH Services deal with approximately 10,000 patients per month;
- One area on which the Service was underperforming was on the completion of documentation within the expected timescale, particularly in cases where no intervention action was required. Nevertheless the Central Division's GP OOH Service performance was consistent with the all-Wales average performance:
- A GP now worked within ED between 10am and 6pm Monday to Friday with a view to ease pressure on the Department and release them to deal with actual emergencies. This approach was felt to be beneficial as each individual patient's situation required some type of attention or intervention, the GP in ED could assess the patient's condition to determine whether it merited emergency hospital admission or another course of action. It also reassured the patient by the fact that they were being seen and treated by a medical professional;
- Referral rates from the GP OOH to District General Hospitals (DGHs) was circa 5%, which meant that 95% of patients seen by the GP OOH Service did not require to be admitted to a hospital as an emergency admission;

The Service was constantly striving to improve its services to patients and attempting to deliver a more holistic and seamless health service experience for the patient. The Service was working in conjunction with other health service providers and voluntary organisations e.g. EDs, DGHs, Pharmacists, the Welsh Ambulance Services Trust (WAST) and the Marie Curie Nursing Service. Mr Brennan provided examples of such work, for example working to improve triage nursing call back times to reassure patients and deter unnecessary visits to EDs and working with patients to help them choose the correct pathway to meet their health and social well-being needs, as approximately 9% of the GP OOH Service workload were referrals from EDs or WAST. In addition the GP OOH Service had restarted working with the District Nursing Service, there was currently 1 District Nurse working within the GP OOH Service 24 hours a day.

The Wales Audit Office (WAO) had recently undertaken an audit of all GP OOH Services in Wales. Initial feedback from the audit was favourable, indicating that the service provided in the North Wales Central Division, which covered Conwy and Denbighshire, was one of the strongest in Wales and one which demonstrated good practices. A recent satisfaction survey in the Division had indicated that 90% of patients were of the view that the service they received had been either excellent or good (70% rating it excellent and 20% rating it as good). The only negative comments related to a lack of a children's waiting area in the GP OOH Department and that not all prescribed drugs were available on site, which necessitated the patient to collect them from an external pharmacist.

Responding to members' questions the Divisional Lead advised that:

- A change in Welsh Government (WG) regulations in 2010 had made it a requirement for all Health Boards to provide a GP OOH Service themselves rather than contract the work out to external providers. In the BCUHB area the GP OOH Service was one service across the region, delivered in three separate divisions;
- All patients, be they children or adults, were prioritised via a triage system.
  The initial call would be to a trained call handler who would use an algorithm
  to determine the patient's requirements and refer it to a practitioner who
  would then call back within 20 minutes with a proposed course of action.
  This method provided a safety net for all callers;
- The majority of calls received reported symptoms such as respiratory problems, vomiting and diarrhoea, back pain, abdominal pain, forgetting to order repeat prescriptions etc.;
- Despite the fact that the Service had dealt with in excess of 5,000 patients during December the percentage of those callers referred to ED had remained static at 5%;
- The usage figures for the Service had been increasing and the Health Board was working closely with GP surgeries in relation to the availability of GP appointments;
- Despite the fact that the GP OOH Service did not have access to patients' full medical records and had to depend on the information provided by the patient regarding their medical history, the number of complaints lodged against the Service were very low;
- The NHS Direct telephone line was a helpline which existed to give the public advice and guidance, it could not prescribe medication or determine a course of action.

At the conclusion of the discussion the Committee thanked the Divisional Lead for attending and updating members on the Service, and it was:

**RESOLVED** that a further progress report be provided to elected members in due course, possibly in conjunction with the Welsh Ambulance Services Trust (WAST)

At this juncture (11.25 a.m.) there was a 15 minute break.

The meeting reconvened at 11.40 a.m.

### 7 LAUNCH OF CONSULTATION ON CONWY & DENBIGHSHIRE PSB'S WELL-BEING ASSESSMENT

The Leader, Councillor Hugh Evans, introduced the report (previously circulated) as statutory guidance stated that consultation on its content must take place and the Local Authority's Scrutiny Committee was a statutory consultee.

The Leader described the process that had been undertaken to produce the report, its structure and availability, together with the ongoing process for its maintenance.

He also emphasised the importance of the Well-being Assessment and the increased emphasis being placed on "well-being" and the requirements of the Well-being of Future Generations (Wales) Act 2015 both locally and nationally.

The Council's Strategic Planning Team Manager gave an overview of how the information had been compiled along with a demonstration of the web-based Wellbeing Assessment. This included the data contained within the assessment on a community, county and Public Service Board (PSB) area level. She advised that in future, all public authorities in the PSB's area would be expected to utilise the information contained in the well-being assessment when setting their well-being objectives and producing plans and strategies for services and for the area. Officers were currently in the process of developing a communication strategy to draw the Assessment and its importance to the attention of all relevant people and stakeholders. The Assessment would be constantly evolving and updated on a regular basis, but because of this it would not lend itself well to being published as a hard copy document. However, if a member wanted specific detail from within the Assessment, particular sections could be printed for that purpose, with a caveat that they were subject to regular changes.

Responding to members' questions, the Leader, Chief Executive and Strategic Planning Team Manager advised that:

- The PSB would be meeting on 27 March 2017 to discuss the consultation responses, therefore they would appreciate receiving members' observations on the Well-being Assessment by 24 March 2017;
- The Well-being Assessment would in future form the basis of the Council
  and its partners strategic planning activities and would be used to support
  the development of their plans. It would require a cultural change in how all
  partners worked and worked together for the purpose of making the county
  and the PSB area a better place, with service providers aiming to deliver
  better outcomes for citizens;
- As a result of the above it was imperative that all services and groups within the Council were aware of the Well-being Assessment's existence and signed up to its principles;
- confirmed that further work was required with respect to individual community profiles on the Assessment's website. This area would be populated as part of the website's on-going maintenance;
- There would also be a need for the Council to challenge and monitor other PSB partner organisations' commitment to utilising the information contained in the Well-being Assessment when producing their strategic plans etc.

In response to the latter point the Scrutiny Co-ordinator advised that the WG had commissioned an external organisation to develop a guidance on how to effectively scrutinise PSBs delivery of the requirements of the well-being goals of the Wellbeing of Future Generations (Wales) Act 2015. The draft guidance was expected to be circulated to Scrutiny Officers in Wales for consultation in the near future. North Wales Scrutiny Officers were due to meet at the end of March to consider the draft guidance and provide their observations on its contents.

The Leader requested that the Committee, as the designated committee for scrutinising the PSB, monitor closely all PSB partners' commitment to utilising the Well-being Assessment for their strategic planning work.

Prior to concluding the discussion Members requested that a training session for all councillors on the requirements of the Well-being of Future Generations (Wales) Act 2015, including the Well-being Assessment, be held early during the term of the new County Council, post the May Local Authority elections, with additional training on both provided periodically during the Council's term. It was felt that this was necessary in order to embed the new culture and principles of the Act firmly within the Authority.

#### The Committee:

**RESOLVED** that the above observations and the following recommendations be reported to the Public Service Board in response to the consultation on the Wellbeing Assessment:

- (i) subject to the above observations, endorses the approach taken in developing the Well-being Assessment and the ideas for its future use;
- (ii) that the data included within the Well-being Assessment be updated on a regular basis, and that all PSB partner organisations be recommended to use the information contained within the Well-being Assessment as the basis for their future strategic planning activities;
- (iii) confirmed that members had read, understood and taken account of the Well-being Impact Assessment (Appendix 1) as part of their consideration; and
- (iv) that an Executive Summary of the Well-being Assessment be written to provide an overview of its purpose and contents, and that a programme of training events and material on the principles and requirements of the Wellbeing of Future Generations (Wales) Act 2015, including the purpose and importance of the Well-being Assessment, be arranged and delivered to all Councillors post the May 2017 Local Authority elections.

### 8 SCRUTINY WORK PROGRAMME

A copy of a report by the Scrutiny Co-ordinator, which requested the Committee to review and agree its Forward Work Programme and provided an update on the relevant issues, had been circulated with the papers for the meeting.

A copy of the "Member's proposal form" template had been included at Appendix 2, Cabinet's Forward Work Programme had been included as Appendix 3, and a table summarising recent Committee resolutions and advising on progress with their implementation had been attached at Appendix 4.

No items had been referred to the Partnerships Scrutiny Committee by the Scrutiny Chairs and Vice-Chairs Group.

The next meeting was to take place on 6 April and Lead Member, Councillor Bobby Feeley would be invited to attend.

**RESOLVED** that subject to the above, the Forward Work Programme be approved.

### 9 FEEDBACK FROM COMMITTEE REPRESENTATIVES

Councillor Gwyneth Kensler confirmed she has attended the Finance Service Challenge.

Members welcomed the confirmation from the Chief Executive that the service challenge process would continue during the term of the new Council.

The meeting concluded at 12.30 p.m.



## Agenda Item 5

Report to: Partnerships Scrutiny Committee

Date of Meeting: 6<sup>th</sup> April 2017

Lead Officer: Corporate Director: Communities (Statutory Director of

**Social Services)** 

Report Author: Project Manager, Regional Collaboration

Team

Title: Pooled Budgets (Health & Social Care)

### 1. What is the report about?

To provide an update on the regional work underway to develop integration and pooled budgets for health and social care services in line with WG legislation, as directed by the North Wales Regional Partnership Board and which is a requirement in Part 9 of the Social Services and Well-Being (Wales) Act 2014.

### 2. What is the reason for making this report?

The Social Services and Well-being (Wales) Act 2014 forms the basis for a new statutory framework for social care in Wales. The focus of the Act and its supporting regulations and codes of practice is on improving outcomes and the well-being of people, and improving efficiency and effectiveness of service delivery.

Part 9 of the Act requires the establishment of formal partnership arrangements under the direction of regional partnership boards and is specific about the establishment of pooled funds in relation to:

- The exercise of care home accommodation functions:
- The exercise of family support functions;
- Functions that will be exercised jointly as a result of an assessment carried out under section 14 of the Act or any plan prepared under section 14A.

The Statutory Guidance supporting the Act also refers to the establishment of pooled funds where appropriate and lists the following areas:

- Older people with complex needs and long term conditions, including dementia.
- People with learning disabilities.
- Carers, including young carers.
- Integrated Family Support Services.
- Children with complex needs due to disability or illness.

The financial resources expended on care, support and the health needs of older people in the region is significant and therefore the scope of any pooled arrangements within that expenditure are also likely to be significant in financial scale.

### 3. What are the Recommendations?

That the Committee:

- 3.1 confirms that it has read, understood and taken account of the Well-being Impact Assessment (Appendix 1) as part of its consideration;
- 3.2 notes the scale of resource expended across the region on services for older people some of which may form the basis of future pooled budget arrangements;
- 3.3 notes the issues and risks highlighted from a financial governance perspective that will need to be evaluated; and
- 3.4 considers the resource requirements to complete the above within the timescales set out in the Act and potential costs and funding sources to deliver it.

### 4. Report details

It is the view of the Regional Partnership Board that discussions about integration and pooled budgets should be driven by the needs identified within the Population Needs Assessment. Given the geography of the region and the number of partners the intention is to develop an agreement which has the flexibility to provide for regional, sub regional and local agreements.

A Regional Pooled Budgets project group has been established, chaired by the Statutory Director of Social Services Denbighshire to develop a North Wales Integration Agreement to be signed by the six Local Authorities and BCUHB. The following areas have been identified as a starting point to explore in relation to the development of pooled budgets where possible:

- Intermediate Care Fund although there is a Memorandum of Understanding in place a pooled budget would strengthen governance arrangements.
- Carer Services to initially start with the Carer's Grant and then look to incorporate other areas of carers' services.
- Children with Complex Needs and Integrated Family Support Services
- Community Services Care Homes & Domiciliary Care (Gwynedd to pilot in a locality area)

The following areas will also be explored:

- Regional Safeguarding Boards
- Equipment and adaptations

Any existing Section 33 Agreements could be brought under the new North Wales Integration Agreement.

#### 5. How does the decision contribute to the Corporate Priorities?

The Partnership Arrangements Regulations require the establishment of pooled funds in relation to:

- The exercise of care home accommodation functions;
- The exercise of family support functions;

• Functions that will be exercised jointly as a result of an assessment carried out under section 14 of the Act or any plan prepared under section 14A.

These duties came into effect from 6 April 2016, with the exception of the duty to establish pooled funds in relation to the care home accommodation functions, which comes into force on 6 April 2018.

#### 6. What will it cost and how will it affect other services?

There will be support to develop the work around pooled budgets in the form of project management for the region which will be funded from the Delivering Transformation Grant. The Regional Pooled Budget project group has also been tasked with identifying what further capacity the group will need to develop pooled budgets in the form of technical and specialist advice.

7. What are the main conclusions of the Well-being Impact Assessment? The completed Well-being Impact Assessment report can be downloaded from the website and should be attached as an appendix to the report

This is the first impact assessment undertaken as the project is at a very early phase and as our proposal develops we will review and revisit this impact assessment. There may well be a need to undertake individual impact assessments of service integration in the future. A copy of the Well-being Impact Assessment can be found at Appendix 1 for members' consideration.

#### 8. What consultations have been carried out with Scrutiny and others?

Members will be aware of the Social Services and Well-Being (Wales) Act 2014 and will have received information about Part 9 of the Social Services Act and the development of the Regional Partnership Boards.

Formal consultations will be conducted in relation to specific areas of pooling of budgets.

### 9. Chief Finance Officer Statement

In order to minimise the risk of overspending etc. more discussion and analysis is required before firm recommendations can be made about the type of pooled budget model or models and scale of arrangements.

An investment of resource in assessing, developing and implementing an agreement will be required regardless of scale, though the level of complexity and possibly difficulty may grow with the scale and number of partners.

Development of an agreement between parties will require input from various support professions (finance, legal, ICT and HR), as well as dedicated project management support. The creation of any new entity to host the pool on behalf of partners is likely to require more significant resource to establish and run. Consideration must be given to how these roles will be undertaken in the time required by the Act and how they will be funded.

### 10. What benefits/risks are there and is there anything we can do to reduce them?

#### Benefits

- Use budgets more flexibly to meet user needs
- More easily met shared objectives
- Progress integration and create new models of care
- Potential to support delivery of more efficient service models
- Build trust between organisations

#### Risks

- Treatment of pooled budget overspends/underspends
- Benefits being gained by one partner at the expense of the other partner
- Loss of or perceived loss of accountability over budgets
- Cross subsidisation of services
- Application of budget cuts or service growth
- Focus on who funded what instead of on the outcomes that have been achieved
- Different VAT regimes (generally local authorities charge and recover VAT whereas the NHS does not)
- Different funding and charging regimes
- Lack of consideration or impact on corporate services e.g. finance and/or governance to manage pooled funds
- Insurance liabilities and costs
- Audit arrangements and costs
- Pension arrangements
- Legacy costs if the agreement unwinds
- Unpredictable pressures on the system e.g. local political changes in the council, national political imperatives in the NHS
- Change of leadership in the partnership
- · Lack of culture and values alignment

Each of the issues highlighted, benefits or risks will need to be assessed and addressed via formal agreement. Significant work may be required to test options before any recommendations can be made. The issues will generally apply regardless of the scale of the pool or agreement – it is only the range of financial impact that will vary.

#### 11. Power to make the Decision

- Social Services and Well-being Act 2014, Part 9.
- Scrutiny's powers with respect of this particular area of work are outlined in Sections 7.3, 7.4.1 and 7.15.2 of the Council's Constitution.

#### **Contact Officer:**

Project Manager, Regional Collaboration Team

Tel: 01824 706216



## **Pooled Budgets for Health and Social Care**

### **Wellbeing Impact Assessment Report**

This report summarises the likely impact of a proposal on the social, economic, environmental and cultural well-being of Denbighshire, Wales and the world.

| Assessment Number:                   | 209                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  |  |  |  |
|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
| Brief description:                   | The focus of the Social Services and Well-being (Wales) Act 2014 and its supporting regulations and codes of practice is on improving outcomes and the well-being of people, and improving efficiency and effectiveness of service delivery. Part 9 of the Act requires the establishment of formal partnership arrangements under the direction of regional partnership boards and is specific about the establishment of pooled funds in relation to: • The exercise of care home accommodation functions: • The exercise of family support functions; • Functions that will be exercised jointly as a result of an assessment carried out under section 14 of the Act or any plan prepared under section 14A. The Statutory Guidance supporting the Act also refers to the integration of services in the following areas: • Older people with complex needs and long term conditions, including dementia. • □ People with learning disabilities. • □ Carers, including young carers. • □ Integrated Family Support Services. • □ Children with complex needs due to disability or illness. |  |  |  |  |
| Date Completed:                      | 24/03/2017 10:21:43 Version: 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |  |
| Completed By:                        | Nicola Stubbins                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |  |  |
| Responsible Service:                 | Community Support Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |  |  |  |  |
| Localities affected by the proposal: | Whole County,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |  |  |  |  |

### IMPACT ASSESSMENT SUMMARY AND CONCLUSION

Before we look in detail at the contribution and impact of the proposal, it is important to consider how the proposal is applying the sustainable development principle. This means that we must act "in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs."

### Score for the sustainability of the approach

Could some small changes in your thinking produce a better result?

(3 out of 4 stars)





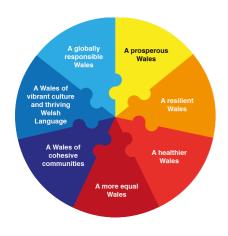




Actual score: 21/24.

### **Summary of impact**

### Wellbeing Goals



| A prosperous Denbighshire                                     | Neutral  |
|---------------------------------------------------------------|----------|
| A resilient Denbighshire                                      | Neutral  |
| A healthier Denbighshire                                      | Positive |
| A more equal Denbighshire                                     | Positive |
| A Denbighshire of cohesive communities                        | Positive |
| A Denbighshire of vibrant culture and thriving Welsh language | Positive |
| A globally responsible Denbighshire                           | Positive |

### **Main conclusions**

This is the first impact assessment undertaken as the project is at a very early phase and as our proposal develops we will review and revisit this impact assessment. There may well be a need to undertake an individual impact assessment of service integration in the future.

### THE LIKELY IMPACT ON DENBIGHSHIRE, WALES AND THE WORLD

### A prosperous Denbighshire

| Overall Impact:           | Neutral                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Justification for Impact: | Integration of services and the decision as to whether to pool the budgets to deliver these services is a requirement within the Social Services and Well-being Act currently we are working regionally with partners to develop our regional vision for integration. We are also proposing to pilot some pooling of budgets in relation to Grant Funding Streams and that integrated service with a pooled budget in a Gwynedd locality. The learning from these will shape further development around integration of services and pooled budgets. |

### Positive consequences identified:

Until the vision for integration is known and agreed by partners this is unknown at present
Development may result in opportunities for community resilience initiatives
It is unclear as the development of integration and pooled budgets is at an early stage. There will be some pilot developments in localities across North Wales and learning from these will provide a clearer understanding
It is unclear as the development of integration and pooled budgets is at an early stage. There will be some pilot developments in localities across North Wales and learning from these will provide a clearer understanding
Until the vision for integration is known and agreed by partners this is unknown at present
Until the vision for integration is known and agreed by partners this is unknown at present

#### Unintended negative consequences identified:

Until the vision for integration is known and agreed by partners this is unknown at present Integrating services across Health and Social Care could result in negative impact on current employee terms and conditions.

#### Mitigating actions:

Once the regional vision for the integration of services has been agreed by partners and areas of integration and pooled budgets identified this impact assessment will be revisited.

### A resilient Denbighshire

| Overall Impact:           | Neutral                                                                                                                                                                                    |  |  |  |
|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| Justification for Impact: | Currently we are not clear about the impact in relation to resilience however, we would strive to ensure that any integration and pooling of budgets strengthens resilience of communities |  |  |  |

### Positive consequences identified:

It is unclear as the development of integration and pooled budgets is at an early stage. There will be some pilot developments in localities across North Wales and learning from these will provide a clearer understanding

### Unintended negative consequences identified:

Regional working may incur longer traveling times

### **Mitigating actions:**

Unknown at present time

### A healthier Denbighshire

| Overall Impact:           | Positive                                                                                              |
|---------------------------|-------------------------------------------------------------------------------------------------------|
| Justification for Impact: | To improve outcomes and health and wellbeing and provide co-ordinated person centred care and support |

#### Positive consequences identified:

The focus of the Social Services and Well-being Act is improving outcomes to citizens to include integration of services for all populations this would include social and physical environments

Community resilience/early intervention initiatives could include luncheon clubs for the elderly and the provision of meals for vulnerable people, however it will depend on what services are agreed in the scope of this project Community resilience/early intervention initiatives could include opportunities to access leisure facilities for different groups of the population however it will depend on what services are agreed in the scope of this project Improve care and support, ensuring older people with more complex needs and long term conditions, and that citizens who are in need of care and support have voice choice and control.

This project will focus on integration of Health and Social Care services and the pooling of budgets and the pooling of budgets will be a mechanism of delivering these.

### Unintended negative consequences identified:

#### Mitigating actions:

Consultation with service users and staff so that we deliver the outcome that is right for them.

### A more equal Denbighshire

| Overall Impact:           | Positive                                                                                                                          |
|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| Justification for Impact: | To improve care and support, ensuring people have more say and control by providing co-ordinated, person centred care and support |

#### Positive consequences identified:

We will deliver integrated services for Children with complex needs, Older people with complex needs, people with learning disabilities and carers. There may be further opportunities to integrate services and pool budgets to improve the well-being of a wider group of people with protected characteristics however they are not currently in scope

As this is integration of health and social care services, health inequalities for areas within scope should be improved

Using the What Matters within service delivery across Health and Social Care should improve this aspects for individuals

#### Unintended negative consequences identified:

### **Mitigating actions:**

Ensuring equity of service provision across the region

### A Denbighshire of cohesive communities

| Overall Impact: |                           | Positive                                                                                                                                                                                            |  |
|-----------------|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
|                 | Justification for Impact: | Integration should only be undertaken with citizens at the heart of service delivery and integration of services should only be undertaken where there is evidence of better outcomes for citizens. |  |

### Positive consequences identified:

Within health and social care services the safeguarding of individuals is paramount whatever the level of integration or pooling of budgets

This is a fundamental aspect in providing services in line with the Social Services and Well-being Act

### Unintended negative consequences identified:

### **Mitigating actions:**

### A Denbighshire of vibrant culture and thriving Welsh language

| Overall Impact:           | Positive                                                   |
|---------------------------|------------------------------------------------------------|
| Justification for Impact: | People who prefer to receive services in Welsh will do so. |

### Positive consequences identified:

Mwy Na Geiriau requires health and social care services to be delivered in the language choice of the service user. The Welsh Language Act also relates to Health and Social Care Services.

Promotion of services will be bilingual. Some of the regions authorities business language is Welsh.

Utilise events across the region to promote the Welsh culture within Health and Social Care services

### Unintended negative consequences identified:

This may cause issues for staff that are not currently welsh speakers

#### **Mitigating actions:**

### A globally responsible Denbighshire

| Overall Impact:           | Positive                                                                    |
|---------------------------|-----------------------------------------------------------------------------|
| Justification for Impact: | Utilise local businesses so that they continue to thrive within communities |

### Positive consequences identified:

There are a number of independent and third sector providers based locally across the region and they need to be supported to continue to thrive.

This is managed within contractual and employment terms and conditions

### Unintended negative consequences identified:

Larger providers of health and social care services move into the region to deliver services therefore will de stabilise smaller more local providers

### **Mitigating actions:**



## Agenda Item 7

Report to: Partnerships Scrutiny Committee

Date of Meeting: 6 April 2017

Lead Officer: Scrutiny Co-ordinator

Report Author: Scrutiny Co-ordinator

Title: Scrutiny Work Programme

### 1. What is the report about?

The report presents Partnerships Scrutiny Committee with its draft forward work programme for members' consideration.

### 2. What is the reason for making this report?

To seek the Committee to review and agree on its programme of future work, and to update members on relevant issues.

#### 3. What are the Recommendations?

That the Committee considers the information provided and approves, revises or amends its forward work programme as it deems appropriate.

### 4. Report details

- 4.1 Section 7 of Denbighshire County Council's Constitution sets out each Scrutiny Committee's terms of reference, functions and membership, as well as the rules of procedure and debate.
- 4.2 The Constitution stipulates that the Council's scrutiny committees must set, and regularly review, a programme for their future work. By reviewing and prioritising issues, members are able to ensure that the work programme delivers a member-led agenda.
- 4.3 For a number of years it has been an adopted practice in Denbighshire for scrutiny committees to limit the number of reports considered at any one meeting to a maximum of four plus the Committee's own work programme report. The aim of this approach is to facilitate detailed and effective debate on each topic.
- 4.4 In recent years the Welsh Government (WG) and the Wales Audit Office (WAO) have highlighted the need to strengthen scrutiny's role across local government and public services in Wales, including utilising scrutiny as a means of engaging with residents and service-users. Going forward scrutiny will be expected to engage better and more frequently with the public with a view to securing better decisions which ultimately lead to better outcomes for citizens. In future the WAO will measure scrutiny's effectiveness in fulfilling these expectations.

- 4.5 Having regard to the national vision for scrutiny whilst at the same time focussing on local priorities, the Scrutiny Chairs and Vice-Chairs Group (SCVCG) has recommended that the Council's scrutiny committees should, when deciding on their work programmes, focus on the following key areas:
  - budget savings;
  - achievement of the Corporate Plan objectives (with particular emphasis on the their deliverability during a period of financial austerity);
  - any other items agreed by the Scrutiny Committee (or the SCVCG) as high priority (based on the PAPER test criteria – see reverse side of the 'Member Proposal Form' at Appendix 2) and;
  - Urgent, unforeseen or high priority issues

### 4.6 Scrutiny Proposal Forms

As mentioned in paragraph 4.2 above the Council's Constitution requires scrutiny committees to prepare and keep under review a programme for their future work. To assist the process of prioritising reports, if officers are of the view that a subject merits time for discussion on the Committee's business agenda they have to formally request the Committee to consider receiving a report on that topic. This is done via the submission of a 'proposal form' which clarifies the purpose, importance and potential outcomes of suggested subjects. No officer proposal forms have been received for consideration at the current meeting.

4.7 With a view to making better use of scrutiny's time by focussing committees' resources on detailed examination of subjects, adding value through the decisionmaking process and securing better outcomes for residents, the SCVCG has decided that members, as well as officers, should complete 'scrutiny proposal forms' outlining the reasons why they think a particular subject would benefit from scrutiny's input. A copy of the 'member's proposal form' can be seen at Appendix 2. The reverse side of this form contains a flowchart listing questions which members should consider when proposing an item for scrutiny, and which committees should ask when determining a topic's suitability for inclusion on a scrutiny forward work programme. If, having followed this process, a topic is not deemed suitable for formal examination by a scrutiny committee, alternative channels for sharing the information or examining the matter can be considered e.g. the provision of an 'information report', or if the matter is of a very local nature examination by the relevant Member Area Group (MAG). In future no items will be included on a forward work programme without a 'scrutiny proposal form' being completed and accepted for inclusion by the Committee or the SCVCG. Assistance with their completion is available from the Scrutiny Co-ordinator.

#### Single Point of Access

4.8 A progress report on the Single Point of Access Service was scheduled for presentation to the current meeting. However, as the Service is currently undergoing some staffing changes and a full review of the service is due to take place in early autumn, officers requested that the presentation of the report be deferred until the review's completion to enable a comprehensive report to be presented to members in due course. The Chair agreed to this request and therefore the report's presentation has been rescheduled for the Committee's meeting on 2 November 2017 (see Appendix 1).

### Cabinet Forward Work Programme

4.9 When determining their programme of future work it is useful for scrutiny committees to have regard to Cabinet's scheduled programme of work. For this purpose a copy of the Cabinet's forward work programme is attached at Appendix 3.

### **Progress on Committee Resolutions**

4.10 A table summarising recent Committee resolutions and advising members on progress with their implementation is attached at Appendix 4 to this report.

### 5. Scrutiny Chairs and Vice-Chairs Group

Under the Council's scrutiny arrangements the Scrutiny Chairs and Vice-Chairs Group (SCVCG) performs the role of a coordinating committee. The Group is scheduled to hold its next meeting on 12 April 2017.

### 6. How does the decision contribute to the Corporate Priorities?

Effective scrutiny will assist the Council to deliver its corporate priorities in line with community needs and residents' wishes. Continual development and review of a coordinated work programme will assist the Council to deliver its corporate priorities, improve outcomes for residents whilst also managing austere budget cuts.

### 7. What will it cost and how will it affect other services?

Services may need to allocate officer time to assist the Committee with the activities identified in the forward work programme, and with any actions that may result following consideration of those items.

8. What are the main conclusions of the Well-being Impact Assessment? The completed Well-being Impact Assessment report can be downloaded from the website and should be attached as an appendix to the report

A Well-being Impact Assessment has not been undertaken in relation to the purpose or contents of this report. However, Scrutiny's through it work in examining service delivery, policies, procedures and proposals will consider their impact or potential impact on the sustainable development principle and the well-being goals stipulated in the Well-being of Future Generations (Wales) Act 2015.

### 9. What consultations have been carried out with Scrutiny and others?

None required for this report. However, the report itself and the consideration of the forward work programme represent a consultation process with the Committee with respect to its programme of future work.

### 10. What risks are there and is there anything we can do to reduce them?

No risks have been identified with respect to the consideration of the Committee's forward work programme. However, by regularly reviewing its forward work programme the Committee can ensure that areas of risk are considered and examined as and when they are identified, and recommendations are made with a view to addressing those risks.

#### 11. Power to make the decision

Section 7.11 of the Council's Constitution stipulates that scrutiny committees and/or the Scrutiny Chairs and Vice-Chairs Group will be responsible for setting their own work programmes, taking into account the wishes of Members of the Committee who are not members of the largest political group on the Council.

#### **Contact Officer:**

Scrutiny Coordinator Tel No: (01824) 712554

e-mail: rhian.evans@denbighshire.gov.uk

Note: Items entered in italics have <u>not</u> been approved for submission by the Committee. Such reports are listed here for information, pending formal approval.

| Meeting | Lead<br>Member(s) | I  | tem (description /<br>title)                 | Purpose of report                                                                                                                                                                                                   | Expected Outcomes                                                                                                                                                                                                                                                                                                                                 | Author                        | Date Entered             |
|---------|-------------------|----|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------|
| 22 June | ТВА               | 1. | Denbighshire's<br>Carers Strategy<br>2016-19 | To monitor the implementation of the Strategy and associated Action Plan                                                                                                                                            | Ensuring that the Strategy is implemented and that its outcomes are delivered, in line with legislation, and for the benefit of the County's carers and for those for whom they care. Delivery of the Strategy will support the Council's priority of protecting vulnerable people and helping them to live independently for as long as possible | Phil Gilroy/Carys<br>Williams | By SCVCG<br>January 2017 |
|         | ТВА               | 2. | CCTV Partnership                             | To update members on the progress made with securing a sustainable future for CCTV service provision, including future funding options, rollout to other areas of the county and potential partnership arrangements | An effective and viable CCTV service that supports the delivery of the Council's priorities of developing the local economy, clean and tidy streets and protecting vulnerable people                                                                                                                                                              | Graham Boase/Emlyn<br>Jones   | November 2016            |

| Meeting         | Lead<br>Member(s) | ı  | tem (description /<br>title)                                         | Purpose of report                                                                                                                                                                                                                                                                                 | Expected Outcomes                                                                                                                                                                                                                                                | Author                                                    | Date Entered   |
|-----------------|-------------------|----|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------|
| 14<br>September | ТВА               | 1. | Protection of<br>Vulnerable Adults<br>Annual Report<br>2016/17       | To consider the POVA annual report, and information in place to meet the statutory requirements of the Social Services and Well-being Act 2014 and an evaluation of the financial and resource impact of the Supreme Court's 2014 Judgement on deprivation of liberty on the Service and its work | An evaluation of whether the Authority is meeting its statutory duty with respect to adult safeguarding and has sufficient resources to undertake this work along with the additional work in the wake of the Supreme Court's judgement                          | Phil Gilroy/Alaw<br>Pierce/Nerys Tompsett                 | September 2016 |
|                 | TBA               | 2. | Community Safety Partnership [Crime and Disorder Scrutiny Committee] | To detail the Partnership's achievement in delivering its 2016/17 action plan and its progress to date in delivering its action plan for 2017/18. The report to include financial sources and the progress made in spending the allocated funding.                                                | Effective monitoring of<br>the CSP's delivery of<br>its action plan for<br>2016/17 and its<br>progress to date in<br>delivering its plan for<br>2017/18 will ensure<br>that the CSP delivers<br>the services which the<br>Council and local<br>residents require | Alan Smith/Vicki<br>Robarts/Sian Taylor                   | October 2016   |
|                 | ТВА               | 3. | Timely Hospital<br>Discharge                                         | To review the progress to date in developing community arrangements to support timely discharges from hospital                                                                                                                                                                                    | Improved quality of life<br>and outcomes for<br>vulnerable residents<br>by supporting them to<br>be independents                                                                                                                                                 | Phil Gilroy/Cathy<br>Curtis-Nelson/Alison<br>Kemp (BCUHB) | January 2017   |

| Meeting       | Lead<br>Member(s) |    | tem (description /<br>title)     | Purpose of report                                                                                                                           | Expected Outcomes                                                                                                                                                                                                      | Author                             | Date Entered                              |
|---------------|-------------------|----|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|-------------------------------------------|
|               |                   |    |                                  |                                                                                                                                             | whilst reducing pressure on inpatient hospital services                                                                                                                                                                |                                    |                                           |
| 2<br>November | ТВА               | 1. | Single Point of<br>Access (SPoA) | To detail progress to date in developing the service, the findings of a recent review, identifying any areas of concern and funding streams | Supporting seamless joint working with a view to increasing prevention activities to protect and support vulnerable people to live independently and safely within their communities and enhance their quality of life | Phil Gilroy/Cathy<br>Curtis-Nelson | April 2016<br>(rescheduled<br>March 2017) |
| 14            |                   |    |                                  |                                                                                                                                             |                                                                                                                                                                                                                        |                                    |                                           |
| December      |                   |    |                                  |                                                                                                                                             |                                                                                                                                                                                                                        |                                    |                                           |

#### **Future Issues**

| Item (description / title)     | Purpose of report                    | Expected Outcomes                    | Author              | Date Entered |
|--------------------------------|--------------------------------------|--------------------------------------|---------------------|--------------|
|                                |                                      |                                      |                     |              |
| HASCAS Report on Tawelfan      | To consider HASCAS' findings with    | The identification of lessons learnt | HASCAS/BCUHB/Nicola | By SCVCG     |
| (Summer 2017 date tbc          | respect to the failings in care and  | from what happened at Tawelfan       | Stubbins            | October 2015 |
| dependent upon the report's    | treatment of patients on the ward    | for the purpose of safeguarding the  |                     |              |
| publication)                   |                                      | Council and residents against such   |                     |              |
|                                |                                      | failings in care in future           |                     |              |
| Update following conclusion of | To update the Committee of the       | Determination of whether any of      | Nicola Stubbins     | November     |
| inquiry undertaken by the      | outcome of the National Crime        | the Council's safeguarding policies  |                     | 2012         |
| National Crime Agency in to    | Agency (NCA) investigation in to the | and procedures need to be revised    |                     |              |
| historic abuse in North Wales  | abuse of children in the care of the | in light of the NCA's findings       |                     |              |
| Children's' Care Homes         | former Clwyd County Council, and to  |                                      |                     |              |
|                                | determine whether any procedures     |                                      |                     |              |
|                                | require revision.                    |                                      |                     |              |

| For | future | vears                 |
|-----|--------|-----------------------|
|     | IULUIC | , y <del>c</del> ai s |

### Information/Consultation Reports

| Information /<br>Consultation | Item<br>(description /<br>title) | Purpose of report | Author | Date<br>Entered |
|-------------------------------|----------------------------------|-------------------|--------|-----------------|
|                               |                                  |                   |        |                 |

27/03/17 - RhE

### Note for officers - Committee Report Deadlines

| Meeting | Deadline | Meeting      | Deadline  | Meeting    | Deadline   |
|---------|----------|--------------|-----------|------------|------------|
|         |          |              |           |            |            |
| 22 June | 8 June   | 14 September | 31 August | 2 November | 19 October |

Partnerships Scrutiny Work Programme.doc

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| Member Proposal Form for Scrutiny Forward Work Programme                                                                                                                     |        |  |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--|--|--|
| NAME OF SCRUTINY COMMITTEE                                                                                                                                                   |        |  |  |  |
| TIMESCALE FOR CONSIDERATION                                                                                                                                                  |        |  |  |  |
| TOPIC                                                                                                                                                                        |        |  |  |  |
| What needs to be scrutinised (and why)?                                                                                                                                      |        |  |  |  |
| Is the matter one of concern to residents/local businesses?                                                                                                                  | YES/NO |  |  |  |
| Can Scrutiny influence and change things? (if 'yes' please state how you think scrutiny can influence or change things)                                                      | YES/NO |  |  |  |
| Does the matter relate to an underperforming service or area?                                                                                                                | YES/NO |  |  |  |
| Does the matter affect a large number of residents or a large geographical area of the County (if 'yes' please give an indication of the size of the affected group or area) | YES/NO |  |  |  |
| Is the matter linked to the Council's Corporate priorities (if 'yes' please state which priority/priorities)                                                                 | YES/NO |  |  |  |
| To your knowledge is anyone else looking at this matter? (If 'yes', please say who is looking at it)                                                                         | YES/NO |  |  |  |
| If the topic is accepted for scrutiny who would you want to invite to attend e.g. Lead Member, officers, external experts, service-users?                                    |        |  |  |  |
| Name of Councillor/Co-opted Member                                                                                                                                           |        |  |  |  |
| Date                                                                                                                                                                         |        |  |  |  |

### Consideration of a topic's suitability for scrutiny

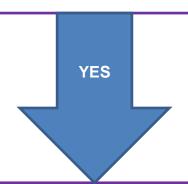
### Proposal Form/Request received

(careful consideration given to reasons for request)



### Does it stand up to the PAPER test?

- Public interest is the matter of concern to residents?
- Ability to have an impact can Scrutiny influence and change things?
- Performance is it an underperforming area or service?
- Extent does it affect a large number of residents or a large geographic area?
- Replication is anyone else looking at it?



NO

No further action required by scrutiny committee. Refer elsewhere or request information report?

- Determine the desired outcome(s)
- Decide on the scope and extent of the scrutiny work required and the most appropriate method to undertake it (i.e. committee report, task and finish group inquiry, or link member etc.)
- If task and finish route chosen, determine the timescale for any inquiry, who will be involved, research requirements, expert advice and witnesses required, reporting arrangements etc.

### **Cabinet Forward Work Plan**

| Meeting |   | Item (description / title)                      | Purpose of report                                                  | Cabinet Decision required (yes/no) | Author – Lead member and contact officer                                      |
|---------|---|-------------------------------------------------|--------------------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------|
| 6 June  | 1 | Finance Report                                  | To update Cabinet on the current financial position of the Council | Tbc                                | Lead Member for Finance,<br>Corporate Plan and<br>Performance / Richard Weigh |
|         | 2 | Final Outturn Report 2016/17                    | To approve the final position and resulting recommendations.       | Yes                                | Lead Member for Finance,<br>Corporate Plan and<br>Performance / Richard Weigh |
|         | 3 | Corporate Plan Performance<br>Report 2016/17 Q4 | To consider progress against the Corporate Plan                    | Tbc                                | Lead Member for Finance,<br>Corporate Plan and<br>Performance / Alan Smith    |
|         | 4 | Items from Scrutiny Committees                  | To consider any issues raised by Scrutiny for Cabinet's attention  | Tbc                                | Scrutiny Coordinator                                                          |
|         |   |                                                 |                                                                    |                                    |                                                                               |
| 18 July | 1 | Finance Report                                  | To update Cabinet on the current financial position of the Council | Tbc                                | Lead Member for Finance,<br>Corporate Plan and<br>Performance / Richard Weigh |
|         | 2 | Items from Scrutiny Committees                  | To consider any issues raised by Scrutiny for Cabinet's attention  | Tbc                                | Scrutiny Coordinator                                                          |

Note for officers - Cabinet Report Deadlines

## **Cabinet Forward Work Plan**

| Meeting | Deadline | Meeting | Deadline | Meeting | Deadline |
|---------|----------|---------|----------|---------|----------|
|         |          |         |          |         |          |
| March   | 14 March | April   | 7 April  | June    | 22 May   |

<u>Updated 14/03/17 - KEJ</u>

Cabinet Forward Work Programme.doc

## **Progress with Committee Resolutions**

| Date of Meeting | Item number and title                                                         | Resolution                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Progress                                                                                                                                                                                                                                                                                                 |
|-----------------|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2 March<br>2017 | 6. GP Out of Hours<br>Service                                                 | RESOLVED that a further progress report be provided to elected members in due course, possibly in conjunction with the Welsh Ambulance Services Trust (WAST)                                                                                                                                                                                                                                                                                                                                                                         | The Scrutiny Chairs and Vice-Chairs Group (SCVCG) decided that it would be beneficial if the next update on the Service was presented at the same meeting as when the WAST attend – both updates therefore provisionally scheduled for presentation to Communities Scrutiny Committee on 19 October 2017 |
|                 | 7. Launch of Consultation on Conwy & Denbighshire PSB's Well-being Assessment | RESOLVED that the above observations and the following recommendations be reported to the Public Service Board in response to the consultation on the Well-being Assessment:  (i) subject to the above observations, endorses the approach taken in developing the Well-being Assessment and the ideas for its future use;  (ii) that the data included within the Well-being Assessment be updated on a regular basis, and that all PSB partner organisations be recommended to use the information contained within the Well-being | observations have been forwarded to the PSB prior to its meeting on 27 March.  Officers have been requested to compile an                                                                                                                                                                                |

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| Assessment as the basis for their future strategic planning activities; (iii) confirmed that members had read, understood and taken account of the Well-being Impact Assessment (Appendix 1) as part of their consideration; and (iv) that an Executive Summary of the Well-being Assessment be written to provide an overview of its purpose and contents, and that a programme of training events and material on the principles and requirements of the Well-being of Future Generations (Wales) Act 2015, including the purpose and importance of the Well-being Assessment, be arranged and delivered to all Councillors post the May 2017 Local Authority elections. | programme for councillors, post the local authority elections, on the requirements of the Act and on purpose and importance of the Assessment |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|